

**DISCLOSURE OF COMMERCIAL INTERESTS**

I have commercial interests in the following organization:

**sb2 inc.**

**Chad Bogar**, Owner/CEO/Managing Partner

sb2 inc. is a law firm dedicated to providing excellent and affordable legal services to the health care provider community, with an emphasis on representing the long-term care industry.




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How to Use Federal Regulations to Protect Your Revenue from MCOs.

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**WHO WE ARE**

- ☑ founded in 2004
- ☑ work in over 44 states
- ☑ 23 staff attorneys and 30+ national contract attorneys

Now representing healthcare associations and providers with over 2800 facilities

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## ABOUT THE FIRM

We only want to handle the top 5% of your most difficult Medicaid cases.

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### MEDICAID ELIGIBILITY CASE EXAMPLES: TOP 5% MOST DIFFICULT

<p>1. If you have a resident who refuses to produce the verification or spend down excess resources to qualify for Medicaid, we can intervene and get them qualified.</p> <p>2. If a resident passes away during the Medicaid Eligibility application or appeal process, eligibility can still be obtained. We often qualify decedents years after death.</p> <p>3. If a resident is incapacitated and without an authorized representative or guardian (or, if either has "resigned") and their application for Medicaid has been denied, we can save the application even if the appeal is filed months after the deadline.</p> <p>4. If an application has pending for longer than the mandatory processing time (usually 30 to 45 days), and the county issues a denial for excess resources or failure to submit requested verification, thereby costing you several months of retroactivity, we can fix this by appealing and arguing prejudicial delay.</p>	<p>5. If your facility has applications for Medicaid that have pending for longer than the mandatory processing time (usually 30 to 45 days), we can obtain automatic approval by filing a Delay Action.</p> <p>6. If you have a resident and the community spouse refuses to provide verification of assets and will not spend down excess resources, we can still get the resident qualified for Medicaid under the Doctrine of Spousal Refusal.</p> <p>7. If a resident's application for Medicaid is approved but with a penalty period, we can still get the resident qualified by showing that the transfers were not for Medicaid planning purposes or by a petition for an Undue Hardship Waiver.</p> <p>8. If a resident's application for Medicaid is verbally denied, the denial is never issued, or the denial does not comply with federal regulations, we can save the application even if the appeal is filed years after the appeal deadline.</p>
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### MEDICAID ELIGIBILITY CASE EXAMPLES: TOP 5% MOST DIFFICULT

<p>9. If a resident is approved for Medicaid and your state will not allow the resident to apply patient pay obligation to an uncovered balance at your facility, we can fix this so that you can.</p> <p>10. If a resident has a bad authorized representative or guardian who is not taking the necessary steps to qualify your resident for Medicaid, we can remove them and get your resident qualified.</p> <p>11. If your county is applying state regulations or internal memos that conflict with federal law, and in turn costing you significant Medicaid revenue, we can file a complaint in federal court to make them stop.</p> <p>12. If your state is trying to recoup or clawback Medicaid dollars alleging that they were paid erroneously to your residents, we can intervene and fix the problem.</p> <p>13. If you're not getting residents' patient pay liability each month because of tax liens, or it is being stolen by family members etc., we can intervene here as well and stop the bleeding and reduce the patient pay liability going forward.</p>	<p>14. If you know that a resident's assets have been stolen by a family member or third party, we can intervene and pursue a private criminal complaint.</p> <p>15. If your state has reduced the daily Medicaid rate without CMS approval, we can make them stop and recover the difference.</p> <p>16. If your state has failed to increase the daily Medicaid rate by refusing to conduct a yearly rate analysis, we can intervene and force them to do it.</p> <p>17. If your MCOs are not paying timely, recouping benefits already approved, failing to timely authorize coverage, we can make them stop via a DOBI complaint.</p> <p>18. If your MAPs are performing audits not approved by CMS and recouping previously approved Medicare benefits, we can stop the audits and recover the recouped dollars.</p> <p>19. If your daily Medicaid rate hasn't been increased because of renovations or the purchase of new buildings, we can fix both.</p>
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### WHAT HAVE WE DONE LATELY FOR OUR CLIENTS

- ✔ sb2 inc. challenges state's nearly \$1 million dollar recoupment and recovers over 90% for client.
- ✔ sb2 inc. recovers over \$120k in long pending Veterans Administration benefits for national provider.
- ✔ After extensive litigation, New Mexico AG agrees to entry of court order opening Medicaid application denied in July '13.
- ✔ sb2 inc. unwinds 600k penalty period by using business valuation expert and qualifies resident for Medicaid.

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**Bloomberg Law**  
BNA's Health Care Daily Report™  
VOL. 92, NO. 472  
NOVEMBER 6, 2017

**Medicaid: States Seek Relief From Federal Agency Must Expedite Processing, Pay Billing**

...  
Judith A. Kessler  
...  
The states also are seeking relief from the federal government's...  
The Medicaid program is a joint federal-state program...  
...  
By contrast, the majority of Medicaid providers have the...  
...  
The opinion is at [http://bit.ly/2e7b3y4](#).

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### THE PROBLEM

For several years, Managed Care Organizations (MCOs) have been processing/approving Medicaid applications for the states where your company's facilities are located.

Your Vice President of Revenue Reimbursement has asked you to research what your facilities can do to address each issue listed below:

1. open up claims denied by your MCOs as untimely;
2. approved claims that have remained unpaid since August of '17; and
3. MCO recoupments based on audits.

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## THE SOLUTION

- Learn the Federal & State Regulations and Common Law that apply to opening denied MCO claims, getting timely payment, and stopping recoupments.
- Understand how to use them to recover revenue.

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## THE CONTRACT

What constitutes a valid reduced claim submission period?

- Mutual agreement
- Specific stipulation

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## APPLICABLE FEDERAL COMMON LAW

In most circuits, when an insurer denies coverage of a claim because notice of that claim was late under the contract, the insurer has the burden and must show:

- The notice was late.
- That it was prejudiced by the late notice.

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**HOW IS PREJUDICE IDENTIFIED?**

**There is a standard for determining prejudice:**  
 Whether the insurer has suffered an adverse change or imposition due to the delay.

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**STATE COURT CIVIL ACTIONS**

Something new that's proven very effective whether the issue is missing documentation or untimeliness.

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**APPLYING WHAT WE'VE LEARNED TO SEVERAL BIG ISSUES**

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1. Poor Claims Submission Process

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2. Post Stabilization Care

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**HOW TO PURSUE YOUR CLAIMS**

- DOBI/CMS
- Federal Court

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**WHAT'S THE REMEDY?**

Monetary sanctions and possible loss of contract for bad MCO behavior!

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ORDER NO. 16-91

STATE OF NEW JERSEY  
DEPARTMENT OF BANKING AND INSURANCE

BY THE MASTER OF:

Proceeding by the Commissioner of Banking and Insurance, State of New Jersey, in favor of original assignee Horizon Health Services, Inc. and Horizon Healthco of New Jersey, Inc.	CONSENT ORDER
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TO: Horizon Healthco Services, Inc., Horizon Healthco of New Jersey, Inc., 3 Penn Plaza East Newark, NJ 07102

This matter, having been opened by the Commissioner of Banking and Insurance ("Commissioner"), State of New Jersey, upon information that Horizon Healthco Services, Inc. and Horizon Healthco of New Jersey, Inc. (collectively "Horizon"), may have violated various provisions of the insurance laws of the State of New Jersey, and

WHEREAS, Horizon Healthco Services, Inc. is a health service corporation authorized to transact business since February 4, 1982 pursuant to N.J.S.A. 17:40B-1(d)(2), and

WHEREAS, Horizon Healthco of New Jersey, Inc. is a health maintenance organization authorized to transact business since May 1, 1982 pursuant to N.J.S.A. 17:27-1(d), and

WHEREAS, N.J.S.A. 17:40B-15.1(a)(1) provides that a health service corporation shall remit payment for every insured claim no later than the 30<sup>th</sup> day following receipt of the claim or no later than the time limit established for the payment of claims in the Medicaid program

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pursuant to 42 U.S.C. 1396a(f)(2)(B), whichever is earlier, if the claim is submitted by electronic means, and no later than the 60<sup>th</sup> day following receipt of the claim is submitted by other than electronic means, provided the health care provider is eligible on the date of service, the person who received the health care service was covered on the date of service, the claim is for a service or supply covered under the health benefit plan, the claim is submitted with all the information requested on the claim form or in other instructions that were distributed in advance to the health care provider or covered person pursuant to N.J.S.A. 17B:30-51, and the health service corporation has no reason to believe that the claim has been submitted fraudulently and

WHEREAS, N.J.S.A. 17:27-14 (1) provides that a health maintenance organization shall remit payment for every insured claim no later than the 30<sup>th</sup> day following receipt of the claim or no later than the time limit established for the payment of claims in the Medicaid program pursuant to 42 U.S.C. 1396a(f)(2)(B), whichever is earlier, if the claim is submitted by electronic means, and no later than the 60<sup>th</sup> day following receipt of the claim is submitted by other than electronic means, provided the health care provider is eligible on the date of service, the person who received the health care service was covered on the date of service, the claim is for a service or supply covered under the health benefit plan, the claim is submitted with all the information requested on the claim form or in other instructions that were distributed in advance to the health care provider or covered person pursuant to N.J.S.A. 17B:30-51, and the health service corporation has no reason to believe that the claim has been submitted fraudulently, and

WHEREAS, N.J.S.A. 17:40B-15.1(d)(2) provides that an immediate payment of a claim by a health service corporation shall bear simple interest at the rate of 12% per annum, and

WHEREAS, N.J.S.A. 17:27-14 (2) provides that an immediate payment of a claim by a health maintenance organization shall bear simple interest at the rate of 12% per annum, and

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WHEREAS S.L.A. 17-08-1142 provides that if all or a portion of a claim is denied by a health service corporation or incomplete because the required substantiating documentation has not been submitted, the diagnosis coding, procedure coding or any other required information to be submitted with the claim is incorrect, the amount claimed is disputed or there is strong evidence of fraud by the provider and the health service corporation has initiated an investigation into the suspected fraud, the health service corporation shall advise within 30 days that the claim is incomplete with a statement as to what substantiating documentation is required for the adjudication of the claim, that the claim contains incorrect information with a statement as to what information must be corrected for the adjudication of the claim, of the amount disputed and the basis of the dispute, or that the health service corporation finds strong evidence of fraud and has initiated an investigation into the suspected fraud or referred the claim to the Office of the Insurance Fraud Prosecutor; and

WHEREAS S.L.A. 16-10-6-1027 provides that if all or a portion of a claim is denied by a health maintenance organization or incomplete because the required substantiating documentation has not been submitted, the diagnosis coding, procedure coding or any other required information to be submitted with the claim is incorrect, the amount claimed is disputed or there is strong evidence of fraud by the provider and the health maintenance organization has initiated an investigation into the suspected fraud, the health maintenance organization shall advise within 30 days that the claim is incomplete with a statement as to what substantiating documentation is required for the adjudication of the claim, that the claim contains incorrect information with a statement as to what information must be corrected for the adjudication of the claim, of the amount disputed and the basis of the dispute, or that the health maintenance

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organization finds strong evidence of fraud and has initiated an investigation into the suspected fraud or referred the claim to the Office of the Insurance Fraud Prosecutor; and

WHEREAS S.L.A.C. 13-22-1-800 requires that health service corporations and health maintenance organizations notify providers within 30 or 40 days of receipt of a claim of their decision to deny or dispute the claim, including the identification and explanation of all reasons why the claim was denied or disputed and further states that a health service corporation and a health maintenance organization shall not deny or dispute a claim for reasons other than those identified in the first review after the claim is entered, unless information or documentation is received after the first review and such documentation leads to additional reasons to deny or dispute which were not present at the time of that review; and

WHEREAS S.L.A. 26-28-6.2 requires that health service corporations and health maintenance organizations reimburse participating providers in accordance with their contractual arrangements; and

WHEREAS S.L.A. 17B-30-13.1 defines an outlier claim settlement practice to include failing to adopt and implement reasonable standards for the prompt investigations of claims arising under insurance policies; and

WHEREAS S.L.A. 17B-30-13.1a defines an outlier claim settlement practice to include refusing to pay claims without conducting a reasonable investigation based upon all available information; and

WHEREAS S.L.A. 17B-30-13.1f defines an outlier claim settlement practice to include not attempting to good faith in efficient, prompt, fair and equitable settlements of claims in which liability has become reasonable clear; and

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WHEREAS S.L.A. 17B-30-13.1a defines an outlier claim settlement practice to include failing to promptly provide a reasonable explanation of the basis in the insurance policy in relation to the facts or applicable law for denial of a claim or for the offer of a compromise settlement; and

IT APPEARING that Horizon entered into an agreement with CareCenters, Inc., a certified regulated delivery system, and CareCenters of New Jersey, Inc., a licensed regulated delivery system, for the provision of durable medical equipment, orthotics and prosthetics, home infusion services, home health services, medical foods and diabetic and medical supplies to Horizon commercial members effective July 1, 2013 (the "Agreement"); and

IT FURTHER APPEARING that, under the Agreement CareCenters contracts with the providers of the above services, providers submit claims for these services to CareCenters, CareCenters applies routinely agreed upon criteria rules to said claims and sends said claims to insurers, insurers process the claims and remit payment to CareCenters, and CareCenters then pays the providers consistent with Horizon's processing; and

IT FURTHER APPEARING that, the Department has received complaints from providers about CareCenters's improper denial of claims, failure to promptly pay claims, inaccurate explanation of benefits and reimburse which forms and failure to pay interest on late claims with respect to services provided to Horizon commercial members on and after July 1, 2015; and

IT FURTHER APPEARING that, between July 1, 2013 and March 28, 2016, CareCenters and Horizon had 27 certain related issues that resulted in multiple errors in the processing of provider claims for services provided to Horizon commercial members under the Agreement, including failure to recognize modifiers used with certain HCPCS codes, failure to

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electronic means, and no later than the 40<sup>th</sup> day following receipt if the claim is submitted by other than electronic means, provided the claim is an eligible claim for a health care service provided by an eligible health care provider to a covered person under the health benefit plan contract or policy, the claim has no material defect or inaccuracy, there is no dispute regarding the amount claimed, the regulated delivery system has no reason to believe that the claim has been submitted fraudulently and the claim requires no special treatment that prevents timely payment being made on the claim under the terms of the health benefit plan contract or policy, and

WHEREAS, N.J.A.C. 17:28-13.14 (7) provides that an overdue payment of a claim by an regulated delivery system shall bear simple interest at the rate of 10% per annum, and

WHEREAS, N.J.A.C. 17:28-13.14(2) provides that if all or a portion of a claim is denied because the claim is an ineligible claim, the claim is incomplete because the required substantiating documentation has not been submitted, no progress billing, precision coding or any other required information is submitted with the claim is incorrect, the amount claimed is disputed or the claim requires special treatment the provider timely payment from being made on the claim under the terms of the health benefit plan contract or policy, the regulated delivery system shall advise within 30 days of all reasons for denial where all or a portion of the claim is denied, of what substantiating documentation or other information is required to complete adjudication of a claim denied for absence of required substantiating documentation, of the amount disputed where there is a disputed amount claimed, and of the special treatment to which a claim is subject where a claim is denied because it requires special treatment; and

WHEREAS, N.J.A.C. 17:28-13.14(4) requires that an regulated delivery system timely provide within 30 or 45 days of receipt of a claim all its decision to deny or dispute the claim,

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including the identification and explanation of all reasons why the claim was denied or disputed and further states that an regulated delivery system shall not deny or dispute a claim for reasons other than those identified in the first review after the claim is received, unless information or documentation is received after the first review and such documentation leads to additional reasons to deny or dispute which were not present at the time of the review ; and

WHEREAS, N.J.A.C. 17:28-13.14 requires that an regulated delivery system shall reimburse participating providers in accordance with their contracted fee schedule; and

WHEREAS, N.J.A.C. 17:28-13.14 defines an unfair claim settlement practice to include failing to adopt and implement reasonable standards for the prompt investigation of claims arising under insurance policies; and

WHEREAS, N.J.A.C. 17:28-13.14 defines an unfair claim settlement practice to include refusing to pay claims without conducting a reasonable investigation based upon all available information; and

WHEREAS, N.J.A.C. 17:28-13.17 defines an unfair claim settlement practice to include not attempting in good faith to effectuate prompt, fair and equitable settlement of claims in which liability has become reasonably clear; and

WHEREAS, N.J.A.C. 17:28-13.14 defines an unfair claim settlement practice to include failing to promptly provide a reasonable explanation of the basis in the insurance policy in relation to the facts or applicable law for denial of a claim or for the offer of a compromise settlement; and

IT APPEARING that Horizon Healthcare Services, Inc. ("Horizon") entered into an agreement with CareCentrix for the provision of durable medical equipment, vehicles and

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prosthetics, home infusion services, home health services, medical banks and diabetic and medical supplies to Horizon commercial members effective July 1, 2013 (the "Agreement"), and

IT FURTHER APPEARING that, under the Agreement CareCentrix contracts with the providers of the above services, providers submit claims to CareCentrix, CareCentrix applies medically-necessary review criteria often to non-claim and under-claim claims to Horizon, Horizon processes the claims and sends payment to CareCentrix, and CareCentrix then pays the providers consistent with Horizon's processing; and

IT FURTHER APPEARING that, the Department has received complaints from providers about CareCentrix's improper denial of claims, failure to promptly pay claims, inaccurate explanation of benefits and residency address forms and failure to pay interest on late claims with respect to services provided to Horizon commercial members on and after July 1, 2016; and

IT FURTHER APPEARING that, between July 1, 2014 and March 28, 2016, CareCentrix and Horizon had IT systems related issues that resulted in multiple errors in the processing of certain provider claims under the Agreement, including failure to recognize modifiers used with certain HCPCS codes, failure to recognize some revenue codes used by home health providers, failure to recognize more than one secondary code per claim or certain rates, improper and inconsistent allocation to home health care providers on home or waters prior-claim pending claims and failure to pay rates that are lower than administrative pay rate for the same patient and services, which resulted in approximately 4,500 improper claim denials under licensed commercial plans totaling approximately \$1.6 million, and also failed to accurately pay interest on certain claims that were paid late; and

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## WHAT ABOUT LATE PAYMENTS?

You have \$750k in claims that were approved for payment going back to August '17.

How can we get this revenue through the door?

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**THE 90/30 RULE**

Know this rule if you want to get paid on time.

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**WHEN PAYMENTS ARE LATE, WHAT LEVERAGE DO YOU HAVE OVER MCOS?**

- CMS/DOBI Complaints
- Significant Monetary Sanctions

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**ATTACKING MCOS**

CMS/DOBI will intervene.

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**Final Issue—Recoupments.**

- ⊗ These can be devastating. It's impossible to run a business when your revenue is contingent.
- ⊗ Thankfully, a federal court has recently addressed the issue of mistaken payments.

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**The MajestaCare Matter**

- ⊗ A Payment allegedly made by mistake isn't the end of the inquiry; it's just the beginning.
- ⊗ Unless the provider would be "unjustly enriched", mistaken payments cannot be recouped.

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**What Payments for the Wrong Amount?**

This is interesting. Let's walk through it.

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# Q&A

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## SB2 INC. FEE MODELS FOR 2017

**Yearly:** Get the most from our services in the most efficient way possible

The sb2 Inc. Yearly model is our most popular by far. We can customize a 12-month proposal to your unique needs. With training and support from our firm, many clients can process 95% of their own cases internally. This not only significantly reduces cost, it enables us to focus our expertise on the top 5% of your cases—cases where other law firms underperform—in order to drive the highest win rate possible. This is a model we are deploying nationally, and it's how we maintain a 98% resident qualification rate for our clients.

**The Bundle:** Pay one per month with multiple open cases

Our bundle option adds even more predictability and certainty to our clients dealing with multiple open cases. With this fee model you only pay one fee each month, regardless of how many open cases you have.

**Here's an example:**

- You have 5 open cases: We bundle them up and you pay one flat rate each month.

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## SB2 INC. FEE MODELS FOR 2017

**An Even Dozen:** 12 Cases for \$6.5k Month

This payment model enables you to have 12 open cases at any given time, yet still pay a consistent flat monthly fee of \$6.5k. When a case is concluded, or you decide to drop the issue, add a new case to fill the void and still pay the same amount. Maintain an even dozen and you'll always know when you can add a case and what you'll be paying every month.

You'll always know what your bill will be each month, and you'll know exactly when the billing period will end. It's just the thing to add further stability to your Accounts Payable environment. If a new case is added to the mix—no problem. We'll send you a statement outlining how the additional case will impact your payments. Our goal with this approach is to eliminate surprises and worries.

**Just the Basics:** New Thinking to Build Stronger Client Relationships

The reality of dealing with many law firms is that they base their fee structure on the worst case scenario. These firms charge up-front for services that may only be used in dealing with extremely complicated legal matters. But with our Just the Basics fee structure, if you only require basic services, then that's why you pay for. Then, pay for additional services only if your needs change.

**Here's an Example:**

For services such as Medicaid Determinations and Appeals, you just pay a fee every time the service is used. For appeals, there is a straightforward project fee per-appeal. If two appeals are filed during your representation, you will pay that fee two times. That way, every time a new action is needed in your case, you will know the charge before that action is taken. Simple. Clear. Fair. No hidden charges.

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PLEASE DO NOT HESITATE TO  
CONTACT  
US IF YOU HAVE ANY QUESTIONS!

**Chad Bogar**, Managing Partner  
cbogar@sb2inc.com or 212-203-1334  
Sb2inc.com

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